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DATE of BIRTH : September 10, 1967
EDUCATION : Sepuluh Nopember Institute of Technology (ITS Surabaya),
 Mechanical Engineering.
 Krisnadipayana University, Jakarta, Indonesia, Master of
 Technology Management (MMT).
MARITAL STATUS : Married with four children
NATIONALITY : Indonesian
LANGUAGE SPOKEN : Indonesia/English
LANGUAGE WRITTEN : Indonesia/English

MEMBERSHIP

- PII, Persatuan Insinyur Indonesia (The Institution of Engineers Indonesia)
- KMI, Komunitas Migas Indonesia (Indonesian Oil and Gas Community)
- LPJK, Lembaga Pengembangan Jasa Konstruksi (Construction Service Development Board)
- ACPE, Asean Chartered Professional Engineer
- IAPMIGAS, Ikatan Ahli Perpipaan Migas Indonesia (The Indonesian Oil & Gas PIPELINER Association)
- PMI, Project Management Institute
- IAMPI, Ikatan Ahli Manajemen Proyek Indonesia

TRAININGS

- Training of Stress Analysis was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Basic Safety was conducted PT. Rekayasa Industri, Indonesia.
- Training of Piping Engineering and Plant Design was conducted by Indonesian Professional Engineer Association (PIPI), Indonesia.
- Training of Welding Inspection was conducted by B4T Bandung, Indonesia.
- Training of MS-SQL7 was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Auto Plant Piping Version 1.5 was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Introduction to Offshore Structure and Pipeline was conducted by Petrogas & KMI (Indonesia Migas Community), Indonesia.
- Training of Trainers: Sharpening the Teaching Skills was conducted by Productivity & Quality Management Consultants (PQM), Indonesia.
- Executive ESQ Training for Leadership was conducted by ESQ-165, Ary Ginanjar Agustian, Indonesia.
- Management Training, PMBOK Guide (SESKO Program) was conducted by PT. Rekayasa Industri, Indonesia.
- Start Up and Maturing PMO Training was conducted by Project Management Institute (PMI) Indonesia
- Seminar "The Role Of Hidrodynamic Model Tests in Supporting Offshore Marine Industry" was conducted by BPPT (The Agency for the Assessment and Application of Technology), Indonesia.
- Training of Coaching, Counseling & Mentoring was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Negotiation & Lobbying Skills was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Leadership was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Analytical Thinking was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Training For Instructor was conducted by PT. Rekayasa Industri, Indonesia.
- Training of Leadership Effectiveness And Develoments was conducted by Master Consultant's, Indonesia.
- Training of PTK-007 Revisi II/ PTK / I /2011 Amendment (April 2013), "Pedoman Pelaksanaan Pengadaan Barang dan Jasa by Kontraktor Kontrak Kerja Sama (KKKS)" was conducted by SKK MIGAS, speaker by Mr. Pandji A Ariaz, Indonesia.
- Training of Relationship Building was conducted by Ferena Consultan, Indonesia.
- Seminar of Understanding Contracts and Claims was conducated by Institute of Management, speaker by Adel Khreich, Managing Director of Blue Visions, Indonesia
- Seminar of Business Compass for Corporate Executives was conducted by Vanaya Institute, speaker by Mrs. Lyra Puspa and Mr. Ananta Dewandhono, Indonesia.
- Training of PTK-007/SKKO0000/2015/S0 (Revision 03), 28 March 2015 "Pedoman Pelaksanaan Pengadaan Barang dan Jasa by Kontraktor Kontrak Kerja Sama (KKKS)" was conducted by SKK MIGAS, speaker by Mr. Robertus Sumardji, Indonesia.
- Training of Legal Contract on Engineering, Procurement and Construction (EPC)/Turnkey Project, FIDIC Contract Guide: General Condition of Contract, Claims, Dispute and Arbitration was conducted by Association Engineer Indonesia (PII), Indonesia.
- Seminar of Management Project (PMBOK Guide, Fifth Edition) was conducted by Persatuan Insinyur Indonesia/PII (The Institution of Engineers Indonesia), Indonesia.
- Training of Talent Leadership Development Program was conducted by Pupuk Indonesia (Holding Company), Indonesia.
- The Web Seminar of The Role of Internal Auditors in Overseeing the Process of Organizational Change Towards E-business in the Digital Era & Covid Pandemic-19 was conducted by YPIA (Yayasan Pendidikan Internal Audit), Indonesia.
- The Web Seminar of 8 Leader Behaviour Profile was conducted by SSCXInternational, Indonesia.
- Training of Awareness Anti-Bribery Management System ISO 37001:2016 was conducted by IPQ Institute, Indonesia.

- The Web Seminar of The Role of The Construction Industry in Indonesia was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia)
- The Web Seminar of Construction Project Management was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of The Project Delivery System was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of The Problems in the Implementation of Construction Project Management in Indonesia was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of The Potential of Technology as a Driving Force for the National Construction Industry was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of Dispute Avoidance and Adjudication Board of Construction Project was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of Settlement of Legal Disputes in Construction Contracts through Arbitration was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of Develop Project Management and Collaborative Innovation in Construction Industry was conducted by GAPENSI (Gabungan Pelaksana Konstruksi Nasional Indonesia) and GATENSI (Gabungan Ahli Teknik Nasional Indonesia).
- The Web Seminar of The Role of Construction Management Consultants and Supervision in Indonesia was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia).
- The Web Seminar of Project Management base on PMBOK was conducted by Lembaga Sertifikasi Profesi and Teknik & Manajemen Industri, Indonesia
- The Web Seminar of The Aspects of Business, Legal, Accounting & Tax and The Definition of Joint. Operation / KSO / Consortium was conducted by PT Pratama Indomitra Konsultan, Indonesia.
- The Web Seminar of Front – End Planning was conducted by IAMPI (Ikatan Ahli Manajemen Proyek Indonesia)
- The Web Seminar of The Construction Business Opportunities in National Industrial Zones was conducted by GAPENSI (Gabungan Pelaksana Konstruksi Nasional Indonesia) and GATENSI (Gabungan Ahli Teknik Nasional Indonesia).
- The Web Seminar of The Innovative & Agile Management was conducted by PII – Persatuan Insinyur Indonesia (The Institution of Engineers Indonesia), Indonesia.
- The Web Seminar of The Finance for Professional Engineers, The Role of Finance Function was conducted by PII – Persatuan Insinyur Indonesia (The Institution of Engineers Indonesia), Indonesia.
- The Web Seminar of The Becoming a Successful Business Leader (Leader's Way) was conducted by Lamrimnesia, Indonesia.
- E-Learning of Gratification Control Technical Guidance was conducted by Komisi Pemberantasan Korupsi (KPK).
- The Web Seminar of the Impact of application of PSAK 72 in the Construction Industry of PT Rekayasa Industri was conducted Ikatan Akuntan Indonesia (IAI) Wilayah Jawa Barat.
- The Web Seminar of Strategic Management was conducted by PII – Persatuan Insinyur Indonesia (The Institution of Engineers Indonesia), Indonesia.
- Training of PMBOK 6 & PMP Exam Preparation with Agile to get PMP Certificate was conducted by Bangun Persada, Indonesia.
- Training of Construction Project Risk Management was conducted by PII – Persatuan Insinyur Indonesia (The Institution of Engineers Indonesia), Indonesia.
- Training of Public Speaking Program (Certified Public Speaking) was conducted by PT Welldone Utama Group, Indonesia.
- Online course of Impromptu Public Speaking for Leader was conducted by Ganesha Public Speaking.
- The Web Seminar of SPEAK TO LEAD Master Class “How Should the Leader Speak” was conducted by ELC Master Class.

- Sharing Session of Reignite Self Resilience Through Self Leadership was conducted by Pupuk Indonesia.
- Training Awareness, Documentation & Internal Audit ISO 9001:2015, ISO 14001:2015 & ISO 45001:2018 was conducted by TUV Rheinland.
- The Web Seminar of Trend & Challenges on the EPC Industri in Artificial Intelligence & Big Data Analytic Based On Research Study was conducted by GAPENRI.
- The Web Seminar of Strategic Thinking for Business was conducted by Bisnishack (Speaker : Ir. Hasnul Suhaimi, MBA).
- The Web Seminar of Agile Leadership was conducted by LPK – The Industrial Engineering and Management (Speaker : Dr. Ir. Puti Retno Ali, STP, MBA, IPM, ASEAN Eng., ICP-ACC, ICP-BAF).
- The Web Seminar of B3 Waste Management through Rotary Kiln Type Incineration Technology in Construction Activities in EPC Projects was conducted by Alumni Association of Mechanical Engineering Master of Pancasila University and Krisnadwipayana University (Speaker : Dr. Ir. Jenni Ria Rajagukguk, M.Si)
- The Web Seminar of Risk Management Effectiveness Evaluation was conducted by BUMN School of Excellence, Indonesia
- The Web Seminar of Public Speaking Academy (PSA) was conducted by Ongky Hojanto.
- Study Group to prepare PMP Exam (PMBOK 6th Edition and Agile) to get PMP Certificate was conducted by PMI Indonesia.
- Project Management Knowledge Sharing (PRANKS) was conducted by Project Management Institute (PMI) Indonesia.
- Manager Certification Class Series of Project Manager was conducted by Teknik Manajemen Industri (TMI) Nusantara (Instructor : Dr. Ir. Mairizal, ST, MT, IPU, CSO, ACPE, ASEAN Eng.)
- The Web Seminar of Risk and Problem in Lump Sum type EPC Project was conducted by Ikatan Ahli Manajemen Proyek Indonesia (Speaker : Ir. Heru Handoko, PMP, MPU, CRMP, IPMA Level 6)
- The Web Seminar of PMBOK 6th Edition to get Certificate Of Competence (Project Manager Qualification, MPr.) was conducted by Person Certification Body – Teknik Manajemen Industri (Instructor : Dr. Rahayu S. Arifin, PMP).
- The Web Seminar of Project Planning & Controlling with Primavera P6 was conducted by PT Global Solusi Fusindo.
- Workshop of Hazop Hazid for Pipeline 245 KM Project of Cirebon Semarang Phase 2.
- Assessment to get the expertise certificate (SKK – Sertifikasi Kompetensi Kerja, Ahli Utama Manajemen Proyek), Senior Expert for Project Project Management was conducted by Indonesia Professional Certification Authority (Badan Nasional Sertifikasi Profesi/BNSP).

EDUCATION

- Elementary SD Adabiah Padang – West Sumatera – Indonesia, finished on May 20, 1981.
- Junior High School SMP Adabiah Padang – West Sumatera – Indonesia, finished on May 17, 1984.
- Senior High School SMAN 3 Padang – West Sumatera – Indonesia, finished on June 02, 1987.
- Sepuluh Nopember Institute of Technology (ITS) Surabaya, Mechanical Engineering – East Java – Indonesia, finished on September 18, 1995.
- Krisnadwipayana University, Jakarta, Indonesia, Master of Technology Management (MMT), Finished on February 11, 2022.

I had experienced more 29 years of Piping, Proposal, Engineering, Construction, and Project Management as Piping Engineer Coordinator, Project Engineer, Engineering Manager, Construction Manager, and Project Manager related to Onshore Oil and Gas including Pipeline, Petrochemical Plants, Refinery Plant, NGL Plant, Power Plants, and Paper Plant of particular relevance to the project and also as Auditor for Internal Audit of Corporate are the following:

- ❑ Perform to analyze the flexibility of pipe by using CAESAR II.
- ❑ Perform construction, NDT and inspection.
- ❑ Familiar with standard and codes, such as API, ANSI, ASME, ASTM, NFPA, AWS, TEMA, NACE, DnV, oil and gas industry construction practice and project management skills.
- ❑ Capable to develop optimum detail design integrating related regulations, standard, code and specification including safety, construct ability, maintenance ability and operability.
- ❑ Capable to incorporate field design changes to considering optimum interdisciplinary impact.
- ❑ Capable to develop value engineering to considering optimum cost impact.
- ❑ Capable to control the cost and schedule as well as contract management for assigned project to ensure efficient execution.
- ❑ Capable to manage the team of Engineering, Procurement, Construction, QA/QC, Pre-commissioning/Commissioning, Financing/Accounting and Tax/Insurance.
- ❑ Have knowledge and experience in Initiating, Planning, Executing, Monitoring & Controlling and closing of EPC Project.
- ❑ Have relevant experience in planning, managing, and executing oil and gas projects.
- ❑ Have the knowledge of PMBOK (Project Management Body of Knowledge) to manage the project.
- ❑ Have the knowledge of the project management to make the strategy of EPC project.
- ❑ Have knowledge and to be able to manage EPC company business processes.
- ❑ Independent personality and integrity with a positive attitude.
- ❑ Have the ability in leadership, analysis, communication, presentation, interpersonal and good team work.
- ❑ Have the ability to manage the cash flow of project.
- ❑ Proven experience within EPC, infrastructure, energy, gas pipeline, or industrial project.
- ❑ Strong background in engineering, construction, or project management.
- ❑ Experience managing complex, large-scale projects.
- ❑ Solid understanding of contract, procurement, and project controls.
- ❑ Strong leadership and stakeholder management skills.

WORK EXPERIENCES

1. Government Representative of Ministry of Energy and Mineral Resources (PPK/Pejabat Pembuat Komitmen)

February 2026 – Present (Technical Advisor Of Project Management)

Dumai - Sei Mangkei Project (Pipeline 20 inch, 541.8 KM, North Sumatera to Riau Province), Ministry of Energy and Mineral Resources (ESDM), Jakarta, Indonesia.

Location: Belawan-Labuhanbatu Utara-Duri (Pipe 20 inch, 541.8 KM), Indonesia

Duration: 22 months

Job Descriptions:

- Oversee Consortium of PT Surveyor Indonesia – PT Tata Guna Patria (as Construction Management Consultant/PMC of Segment 1) and Consortium of PT Sucofindo (Persero) – PT Kanta Karya Utama (as Construction Management Consultant/PMC of Segment 2) to prepare procedures and document tender of EPC contractors.
- Coordination with Consortium of PT Surveyor Indonesia – PT Tata Guna Patria and Consortium of PT Sucofindo (Persero) – PT Kanta Karya Utama to prepare the timeline of tender and submission the documents by bidders through the E-Proc Online.
- Evaluate the bidders documents and provide scoring to each bidders.
- Attending the Kick-Off Meeting (KOM) and EPC Contractors of Consortium PT Wijaya Karya – PT Nindya Karya for Segment 1 (+ 279.8 KM) and Consortium of Rabana-Adipraya-SBS-Singgar for Segment 2 (+262 KM) selected to present each the Project Execution Plan (PEP)
- Organizing, managing, and developing of deliverable documents (MDR – Master Deliverable Register), scope of works and project master schedule/PMS (WBS – Work Breakdown Structure).
- Manage engineering, procurement, and construction phase.
- Oversee contractors, vendor, and stakeholder Coordination.
- Ensure projects are delivered on time, within Scope and budget.
- Drive cost control, risk management, and performance optimization.
- Implement best practice across safety, quality, and compliance.
- Monitor KPI, schedule, and project milestones.
- Oversee EPC Contractors to prepare MDR (Master Delivery Register) and review Engineering Documents, Inquiry Plan (Procurement Plan) for materials/equipments and subcontracting, Construction Execution Plan.

- Lead end to end EPC Project execution from design through delivery.
- Coordination with EPC Contractors to prepare the shipping plan of 20 inch pipes to each laydown area.
- Supporting pipelines construction in monitoring construction safety, quality, and schedule within area of responsibility to ensure delivery within the plan.
- Oversee the technical aspects of project, ensuring they are completed on time, within budget, and the satisfaction of stakeholders.
- Participates in construction reviews (and contributes to other functional reviews) as required and participates in the construction self-verification programmed.
- Attending to select the contractors of Open Cut, HDD (Horizontal Directional Drilling) & Auger Boring.
- Attending to select the vendors of Reciprocating Gas Compressor Package.
- Pre Job Meeting for HDD (Horizontal Directional Drilling) & Auger Boring activities with Contractor and Construction Management (PMC).
- Identifies construction learning, networking with the community of practice and engaging with specialists when required, within area of responsibility.
- Review Contractor's Progress Reporting and back up documents for contractor's Invoice.
- Follow up on inspections and testing relating to Quality Control.
- Own the risks and risk action plans for specific scope/equipment.
- Execute the approved construction schedules and manage the Contractor's construction team to ensure compliance with Project Standards, Practices, Procedures and Regulations.

June 2024 – January 2026 (Technical Advisor Of Project Management)

Cisem-2 Project (Pipeline 20 inch, 245 KM, Central Java Province to West Java Province), Ministry of Energy and Mineral Resources (ESDM), Jakarta, Indonesia.

Location: Batang-Cirebon-Kandang Haur Timur (Pipe 20 inch, 245 KM), Indonesia

Duration: 19 months

Job Descriptions:

- Oversee PT Amythas (as Construction Management/PMC) to prepare procedures and document tender of EPC contractors.
- Coordination with PT Amythas to prepare the timeline of tender and submission the documents by bidders through the E-Proc Online.

- Evaluate the bidders documents and provide scoring to each bidders.
- Attending the Kick-Off Meeting (KOM) and EPC Contractor of Consortium PT Timas Suplindo – PT Pratiwi Putri Sulung selected to present the Project Execution Plan (PEP)
- Organizing, managing, and developing of deliverable documents (MDR – Master Deliverable Register), scope of works and project master schedule (WBS – Work Breakdown Structure).
- Oversee EPC Contractor to prepare MDR (Master Delivery Register) and review Engineering Documents, Inquiry Plan (Procurement Plan) for materials/equipments and subcontracting, Construction Execution Plan.
- Supporting pipelines construction in monitoring construction safety, quality, and schedule within area of responsibility to ensure delivery within the plan.
- Oversee the technical aspects of project, ensuring they are completed on time, within budget, and the satisfaction of stakeholders.
- Participates in construction reviews (and contributes to other functional reviews) as required and participates in the construction self-verification programmed.
- Attending Pre Job Meeting for HDD (Horizontal Directional Drilling) & Auger Boring activities with Contractor and Construction Management (PMC).
- Attending the Pre Inspection Meeting of Gas Compressor at Ariel Corporation Office, Mount Vernon, USA.
- Identifies construction learning, networking with the community of practice and engaging with specialists when required, within area of responsibility.
- Review Contractor's Progress Reporting and back up documents for contractor's Invoice.
- Follow up on inspections and testing relating to Quality Control.
- Own the risks and risk action plans for specific scope/equipment.
- Execute the approved construction schedules and manage the Contractor's construction team to ensure compliance with Project Standards, Practices, Procedures and Regulations.

2. PT TRACON INDUSTRI (Subsidiary of PT REKAYASA INDUSTRI – JAKARTA, INDONESIA)

February – May 2024 (Proposal & Project Manager)

Onshore Early Works Engineering, Procurement And Construction (EPC) For Ubadari, Tangguh EGR/CCUS, And Tangguh Onshore Compression (UCC) Project, PT Petrosea Tbk / BP Berau, Jakarta, Indonesia.

Location: Bintuni Bay, Papua Barat Province, Indonesia

Duration: 22 months.

Job Descriptions:

- Organize and attend the kick-off meeting (KOM) with client (Petrosea) to start the effective date of the project.
- Review general project management and contract documents received from client.
- Review the scope of works, schedule (WBS), budget, Project Execution Plan (PEP), Cash Flow Plan and present to management.
- Perform the project execution within budget, schedule and quality defined in Project Management Quality Plan.
- Internal coordination (Weekly Meeting) with Engineering and Procurement, QC, finance/accounting, tax/insurance and contract management.
- External coordination with business partners (vendor).
- Act any external correspondences to Petrosea and vendors.
- Build and maintains customer relationship and customer satisfaction for the benefit of company.
- Controlling and Monitoring Cash Flow.
- Risk analysis and evaluate long lead materials/ equipments.

3. PT REKAYASA INDUSTRI - JAKARTA, INDONESIA

September 2022 – October 2023 (Secretary of the Committee of Corporate Ethics)

Job Descriptions:

- Access and check the data of complaint in the Whistle Blower System (WBS) portal (<https://wbs.rekayasa.co.id>).
- Perform verification and validation of reports or complaints from Whistle Blower.
- Classifying complaints or information on alleged violations of the Company's Code of Conduct (CoC) originating from Whistle Blowing Systems (WBS) portal.
- Directly request supporting evidence and additional supporting evidence from the complainant during verification and validation at the initial and follow-up investigation stages.

- Schedule meetings with committee chairs and members to report on the status and progress of complaint reporting.

January 2019 – October 2023 (Vice President of Prevention and Evaluation Audit)

Job Descriptions:

- The planning and implementation of the company's annual internal audit (audit programs) includes special audits of request from directors and audit committees on various aspects.
- Facilitator and counterpart of external audit (BPK, BPKP, KAP, DNV, GL, ISO, OHSAS, KPU, GCG, etc).
- Take responsibility and reporting the result of the internal audit work program to the Senior Vice President and President Director.
- Preparing the annual manpower plan and budgeting of the Internal Audit Unit.
- Coordination between KAP (EY, AAJ, PwC, etc) and all project team (ongoing and finished) to provide the data such as cash flow (plan vs actual), project execution budget (PEB), progress (plan vs actual), the vendors/subcontractors data, project performance status (PPS) including SPI (schedule performance index) and CPI (cost performance index), also coordinate with other divisions such as finance, accounting, tax, cost control, schedule control, HSE, QC, construction, procurement, legal (contract management), risk management, marketing, and human resource to prepare an annual financial statement.
- Coordination with the auditee to close the finding of the external auditor.
- Attend the meeting of subsidiaries company's performance to make sure to follow up on the finding and confirm to achieve of the actual target of sales, revenues, and profits against RKAP (Rencana Kerja dan Anggaran Perusahaan)
- Attend the meeting of RUPS (Rapat Umum Pemegang Saham) of subsidiaries companies.
- Attend the Proposal Review Meeting, Project Review Meeting, and Cost Review Meeting every month and quarterly Management Review Meeting.

4. November 2017 – December 2018 to be assigned to PT REKADAYA ELEKTRIKA – JAKARTA, INDONESIA as Project Manager.

September – December 2018 (Proposal Manager)

Proposal of Coal Fired Steam Power Plant (CFSP), 2 x 15 MW (forfeiture), Maluku, Indonesia, PT PLN (Persero).

Job Descriptions:

- Check general proposal management file and Instruction to Bidders (ITB) Documents received from the client (PLN).
- Review the scope of works, budget, schedule (WBS), Project Execution Plan (PEP), Cash Flow Plan and to be presented to directors.
- Review technical documents and commercials to be submitted to the client (PLN)
- Submit the proposal documents (Scope Of Work, Price, Schedule, PEP, Bid Bond, MOU of Consortium, etc) to the client (PLN).
- Attend the open tender with the client and other bidders to announce the lowest price.
- Negotiate the price with the client to achieve the owner estimate (OE client).
- Ensure correct staffing level and correct staff capability on the project.

November 2017 – September 2018

Project of Mobile Power Plant (MPP) PLTG 50 MW Banda Aceh Phase 1, PT Pembangkitan Jawa – Bali (PJB), Jakarta, Indonesia.

Location: Desa Ladong, Kabupaten Aceh Besar, Banda Aceh, Indonesia

Duration: 11 months.

Job Descriptions:

- Organize and attend the kick-off meeting (KOM) with client (PJB) to start the effective date of the project.
- Review general project management and contract documents received from client.
- Review the scope of works, budget, schedule (WBS), Project Execution Plan (PEP), Cash Flow Plan and present to management, include SPI (Schedule Performance Index) & CPI (Cost Performance Index).

- Be overall responsible for the project to reach the completion target of project until Commercial of Date (COD), Taking Over Certificate (TOC) and Final Acceptance Certificate (FAC) including handover warranty period.
- Perform project execution within budget, schedule and quality defined in Project Management Quality Plan.
- Presentation the project status to PJB (Weekly Progress Meeting) every Wednesday.
- Internal coordination (Weekly Meeting, every Tuesday) with Engineering, Procurement, Construction, QC, HSE, finance/accounting, tax/insurance and contract management.
- Every month (first week) perform Project Review Meeting (PRM) to present the project status who will be attended by Division Head and Manager.
- External coordination with business partners (vendor, sub-contractors and Siemens).
- Act any external correspondences to PJB, vendors, subcontractors and local government.
- Build and maintains customer relationship and customer satisfaction for the benefit of company.
- Controlling and Monitoring Cash Flow.
- Risk analysis and evaluate long lead materials/ equipments.
- Check and verify contractors progress claim and make the "Berita Acara Progress".
- Clarifies with Accounting/Finance/Procurement for any payment claim raised by suppliers/vendor and expedite vendor to mobilize the materials/equipment.
- Approval Commercial Bid Evaluation (CBE) of Vendors and sign the Purchase Order (PO) of materials or equipment.
- Ensure materials/equipments are delivered on site in time to meet schedule.
- Conduct socialization to representative of citizen and will be attended by employer representative, Camat, Lurah and Kapolsek.
- Evaluate that all technical requirements, safety performance, cost/quality/schedule performance, resources and interfaces with stakeholders have been achieved.
- Review method statements for construction and ensure they carried out accordingly and properly.

- Coordination between client and subcontractors on warranty, operation and maintenance manuals, final accounts, defects punch list/liability period, etc.
- Arrange and get involved in handover joints inspection with client and contractors to ensure proper recording and documentation of the inspection.
- Ensure proper handover formalities to client especially handover of as-built drawings, inspection record, Manufacturing Document Report (MDR), etc

5. PT REKAYASA INDUSTRI - JAKARTA, INDONESIA

August 2016 – April 2017 (Proposal Manager/Program Manager)

1. Proposal of Gas Supply to PLTG PLN Gorontalo (Regasification, Pertamina – PLN), Indonesia.
2. Proposal of Terminal Mini LNG and Station of LCNG/LNG (LNG Jawa, Pertamina), Indonesia.
3. Proposal Pipa Gas Tanjung Batu, Samarinda (Pipeline Gas 16" x 55 KM – PLN), Indonesia.

Job Descriptions:

- Review general project management and contract documents received from clients.
- Review the scope of works, budget, schedule (WBS), Project Execution Plan (PEP), and Cash Flow Plan and present them to management.
- Ensure correct staffing level and correct staff capability on the project.
- Review technical documents and commercials to be submitted to the client.

August 2014 – December 2016 (Project Manager)

CP9 Project (Pipeline 24 inch, 45 KM, Muara Karang to Muara Bekasi), PT. Perusahaan Gas Negara (Persero) Tbk, Jakarta, Indonesia.

Location: Muara Karang to Muara Bekasi (Pipe 24 inch, 45 KM), Indonesia

Duration: 28 months

Job Descriptions:

- Organize and attend the kick-off meeting (KOM) with the client to start the effective date of the project.
 - Review general project management and contract documents received from clients.
 - Review the scope of works, budget, schedule (WBS), Project Execution Plan (PEP), and Cash Flow Plan and present them to management, including SPI (Schedule Performance Index) & CPI (Cost Performance Index).
 - Be overall responsible for the project to reach the completion target of the project until Mechanical Completion, Commissioning, and Performance Test, including handover to operations.
 - Perform project execution within budget, schedule, and quality defined in Project Management Quality Plan.
 - Closely monitors all contractual aspects (negotiation of contract clauses with the client, including amendments & variation order negotiation to the initial contract).
 - Presentation the project status to PGN (Weekly Progress Meeting) every Thursday.
 - Internal coordination (Weekly Meeting, every Wednesday) with the project team for technical, financing/accounting, tax/insurance, and management, also report to Project Director.
 - Every month (first week) perform Project Review Meeting (PRM) to present the project status which will be attended by the BOD, VP, GM, and Senior Manager of all disciplines
 - External coordination with business partners (sub-contractors of civil works/HDD/pipe installation/Electrical/ Instrument/Mechanical, vendors material/equipment, and consortium partners).
- Act any external correspondences to clients, vendors, subcontractors, and local government.
- Build and maintains customer relationship and customer satisfaction for the benefit of the company.
 - Approve the Project QA/HSE Plan, the Project Progress Report, the Project Minutes of Meeting, and the Project Invoices.

- Expedite client to approve MAS (Milestone Achievement Statement) and PACC (Provisional Activity Completion Certificate) to get Payment Certificate and then proceed with the invoice.
- Controlling and Monitoring Cash Flow.
- Risk analysis and evaluate long lead materials/equipment.
- Clarifies with Accounting/Finance/Procurement for any payment claim raised by suppliers/vendors and expedite vendor to mobilize the materials/equipment.
- Approval Commercial Bid Evaluation (CBE) of Vendors and sign the Purchase Order (PO) of materials or equipment.
- Ensuring materials or equipment are delivered on-site in time to meet schedule.
- Review Weekly and Monthly Progress Reports prior to submission to PGN.
- Coordination with other institutes to get the permit for pipe installation or interface with existing facilities such as PLN, Telkom, PU DKI, PSDA, BBPJN IV, Dinas Tata Ruang DKI, SKK Migas, Ditjen Migas, PT. KAI, Marunda Center, KBN, Ancol, CMNP, BBWSCC, Lantamal TNI, etc.
- Conduct socialization with representatives of citizens and will be attended by employer representatives, Camat, Lurah, and Kapolsek.
- Attend the Factory Acceptance Test (FAT) of DEG 200 KVA in France (Alternator) and Germany (Engine) with the vendor.
- Attend the Factory Acceptance Test (FAT) of Insulation Joints (7 ea) in China with the vendor.
- Manage an on-site team comprising Construction Manager, General Superintendent, Superintendent, Supervisor, Project Engineer, Chief Field Engineering, Field Engineering, Chief Cost Control, Chief Warehouse/Logistic, Chief HSE, Chief QC, Pre-commissioning/ Commissioning Manager, etc.
- To be intimately involved in managing all on-site client/owner contact, Project Management Team (PMT), Third Party Team (Inspection Company as representative of government) to follow Migas's requirement (Government Oil & Gas rules).
- Approval contracting of all resources required for the execution and management of construction activities and also the approval of Field Purchase of Materials.

- Evaluate that all technical requirements, safety performance, cost/quality/schedule performance, resources, and interfaces with stakeholders have been achieved.

September 2013 – July 2014 (Engineering Manager)

CP9 Project (Pipeline 24 inch, 45 KM, Muara Karang to Muara Bekasi), PT. Perusahaan Gas Negara (Persero) Tbk, Jakarta, Indonesia.

Job Descriptions:

- Liaise with Detail Engineering teams (Process, Mechanical-Piping, Pipeline, Civil, Electrical, Instrument, Topography, and Soil Investigation)
- Ensure compliance with Project Specifications (Data Sheet, Specification, applicable codes, applicable software)
- Coordination with the Procurement team to discuss the priority of materials and equipment to be PO. Which material and equipment of long lead will be critical to impact the master schedule?
- Coordination with the Construction team to discuss the area priority to install it.
- Attend to technical clarification between our engineer and materials/equipment vendor.
- Coordinatation with the vendor of Topography, Soil Investigation, and Soil Resistivity to ensure that the report may be applied to the design of alignment sheet, piling & foundation, and cathodic protection. If necessary the vendor should do a presentation to our engineer to prepare the final report.
- Ensure timely issuance and approval of detailed design documentation as well as clarifications with PGN/PMC.
- If necessary, it is conducted the Onboard Meeting with PGN/PMC to discuss each document to finalize (NO OBJECTION or IFC) it.
- Ensure correct interfacing with Metering SKID, Air Instrument Package, Water Treatment Package, and Fire Water System.

October 2013 – October 2014 (Project Manager)

Tie In Venting Line CO2 Removal Project, PertaminaEP Assets 3, Subang, West Java, Indonesia.

May 2013 – October 2013 (Proposal Manager)

1. Prequalification (PQ) of EPCC Suban Condensate Mercury Removal (ConocoPhillips), Indonesia.
2. Proposal of EPCC of Early Infrastructure & Camp in Support of the Tangguh Expansion Project (BP Berau, Ltd).

January 2011 – April 2013 (Project Manager)

SPG Merbau Project, Pertamina EP, South Sumatera, Indonesia.

Location: Merbau, Prabumulih – South Sumatera

Duration: 27 months

August - December 2010 (Project Manager)

Project Manager for Miri Crude Oil Terminal(MCOT) Rejuvenation Phase 2 Project, Petronas Carigali Sdn Bhd (PCSB), Miri, Sarawak, Malaysia.

Location: Miri – Sarawak – Malaysia

Duration: 5 months

March – July 2010 (Construction Manager)

Miri Crude Oil Terminal (MCOT) RejuvenationPhase 2 Project, Petronas Carigali Sdn Bhd (PCSB), Miri, Sarawak, Malaysia.

Location: Miri – Sarawak, Malaysia

Duration: 5 months

Job Descriptions:

- Review Construction Execution Plan (CEP).
- Review Requisition for Quotation (RFQ) and submit to subcontractors to get the quotation of construction cost.
- Review the manpower (direct & indirect) and equipment plan and organization chart.
- Check the construction sequence (WBS) in the master schedule and to be conformed to Engineering and Procurement sequence
- Prepare a temporary plan and a site visit to check the location.

- It's responsible to solve the problem of construction for all disciplines.
- Monitoring and supervising the fabrication, mechanical, architectural, and E & I activities, carried out by local contractors.
- Monitor & control the progress and liaise with Project Control Manager to check the progress against the master schedule.
- Coordination and expedite the sub-contractors (BWS, Real Sinar, Tech Center, and Layun) to achieve the target day by day and report to Project Manager.
- Assist Project Manager in maintaining and updating the project schedule.
- Assist Project Manager in project correspondence and communication internally and externally.
- As chairman for daily progress meeting and safety weekly meeting among PCSBREKMAL-Subcontractors.
- Attend the weekly progress meeting and inform PCSB of any obstruction with the existing plant and discuss to find how to solve it.
- Coordination internal meeting.

August 2008 – February 2010 (Deputy Construction Manager of Piping System of UOA Facilities).

Brunei Methanol Company (BMC) Project, Mitsubishi Heavy Industry, LTD, Brunei Darussalam.

Location: Sungai Liang – Brunei Darussalam

Duration: 18 months

Job Descriptions:

- It's responsible to solve the problem of piping construction & fabrication and UOA Facilities.
- Inform Mitsubishi Heavy Industry (MHI) of any effect to design.
- Prepare manpower planning & mapping, productivity plan (piping & supports), and monitor & control the productivity, and pressure test plan (including tools, equipment, temporary materials & manpower).

- Monitor the quality and progress of the work scope and adherence to company and contractor procedures.
- Prepare the scaffolding plan for the pipe rack & around equipment.
- Coordination and expedite the sub-contractors (HMM, ADININ & DPTI) to achieve the target day by day and every week report to Project Manager & MHI (it will be discussed during weekly meetings).

Provide technical support related to design and specifications.

- Conduct weekly meetings with sub-contractors and piping internal meetings, providing weekly progress reports.
- Participate in technical and safety reviews for engineering works.

August 2007 – June 2008 (Field Engineering Manager)

Lube Oil Blending Plant (LOBP) Project of Pertamina UPP Surabaya.

Location : Gresik – East Java – Indonesia

Duration: 10 months

Job Descriptions:

- It's responsible to solve the problem of engineering and effect to design, fabrication, installation, and evaluate the root cause.
- Ensure the design activities are carried out to meet client specifications.
- Provide technical support related to design and specifications.
- Review and approve field sketch and also check field engineering instruction.
- Conduct internal meeting coordination (field engineering group) with the other division such as the construction group, and logistics group, and also external meeting coordination by Pertamina, ABB, and subcontractor (vendor /supplier) if needed.
- Assist the construction superintendent for review and approving construction procedures to be proposed by the subcontractor.
- Approve the final Bill of Material (MTO), bar bending, shop drawing, and spool drawing.
- Monitor all construction drawings, vendor drawings, procedures, and specifications to manage the file system, distribution & compilation of the documents.

- Prepare purchase material (requisition) at the site, Field Purchase Request (FPR), Technical Bid Evaluation (TBE), and Commercial Bid Evaluation (CBE) if needed.
- Prepare as-built drawings and handover documents to be approved by owner.

January 2007 – July 2007 (Piping Manager Utility Offsite)

Job Descriptions:

- Prepare the manpower planning of 2007
- QA/QC for the piping product before issue to client/owner.
- Assign manpower to the project.
- Attend the project review meeting to be performed by corporate and as chairman is Executive Vice President (EVP).
- This meeting is to analyze and evaluate of projects's progress and problem-solving if there are problems in projects during the execution of the project.

June 2006 – February 2007 (Project Engineer)

Vendor Package for Lube Oil Blending Plant (LOBP) Project of Pertamina UPP Surabaya.

Location : Gresik – East Java – Indonesia

Duration: 8 months

Job Descriptions:

- Handle project management/engineering of process equipment packages such as ABB Cellier Product (In-Line Blending, Automatic Batch Blending, Drum Decanting Unit, Pre Blend Tank & Manifold), Filling Machines (Bottle / Lithos, Drum & Bulk), Marine Loading Arm, etc. Review P & ID drawing as well as general arrangement, layout, and detail designs.
- Review functional design specifications.
- Convert customer specifications into project requirements.
- Quality suppliers and fabricators for project support.
- Review vendor data as well as and correspondence.
- Checking QA /QA documents, including inspection & test plans (ITP), in-process QC, and Factory Acceptance Test (FAT).
- Evaluate and select vendors and fabricators.

- Manage costing and project budget, prepare project schedule, monitor project progress with periodic reports, and maintain project documentation.

2006 – 2007 (Proposal Engineer - Piping)

1. Proposal of Main Transit Terminal at Tuban and East Java Pipeline from Tuban to Surabaya of Pertamina Project.

Location: Tuban, East Java, Indonesia

2. Proposal of West Coast Terminal (WCT) Project of Petronas Sdn. Bhd.

Location: Lumut, Perak, Malaysia

3. Proposal Engineer for Miri Crude Oil Terminal (MCOT) Rejuvenation Project of Petronas Carigali Sdn. Bhd.

Location: Miri, Sarawak, Malaysia

4. Proposal Manager for Gas Pipeline Benuang – PT. TEL Pertamina - South Sumatera

Location: Benuang - South Sumatera – Indonesia

2005 (Piping Coordinator)

Study of Dissociation of Pipe of Fire Company Around Housing PT. Badak NGL, Evaluate the Systems Design of Distribution of Water Pipe Drink in Housing PT. Badak NGL.

Location: Bontang – East Kalimantan – Indonesia

2005 (Lead Piping Engineer)

Paper Mill # 2 Project of PT. Bukit Muria Jaya.

Location: Karawang – West Java – Indonesia

Job Descriptions:

Responsible to coordinate the execution of piping detail engineering to produce the drawing such as equipment arrangement drawing, piping layout drawing, piping section drawing, isometric drawing, pipe spool drawing and support location drawing.

Assist procurement activities such as preparation of material take off, data sheet, material requisition, technical bid evaluation (vendor selection) etc and also coordinate with other engineering discipline (process, mechanical, civil, electrical and instrument).

2004 (Proposal Engineer - Piping)

1. Proposal of South Sumatra – West Java Gas Pipeline Project, Package-1 (SSWJ-1) of Perusahaan Gas Negara (PGN).

Location: Pagardewa - South Sumatra – Indonesia

2. Proposal of Paper Mill # 2 Project of PT. Bukit Muria Jaya.

2003 – 2004 (Piping Coordinator Area)

Kujang IB Project, PT. Pupuk Kujang (Fertilizer Plant).

2002 – 2003 (Piping Superintendent Area)

PIM2 Project of PT. Pupuk Iskandar Muda (Fertilizer Plant).

Location: Lhokseumawe – North Aceh – Indonesia

2001 - 2002 (Lead Piping Engineer)

1999 – 2001 (Piping Coordinator Area)

1998 (Field Piping Engineer)

Trains E – F Debbottlenecking Project & Trains A – F Upgrade in the Train C & D of PT Badak NGL.

Location: Bontang – East Kalimantan – Indonesia

Job Descriptions:

- Overseeing the fabrication, installation, inspection, and pressure testing of piping system at construction.
- Ensure that piping layouts, materials, and assembly comply with engineering design, codes, and safety standards.
- Identifying and resolving issues related to piping installation, materials, or design, working with others engineer and construction personnel as needed.
- Ensuring that piping work is performed in accordance with safety regulations and procedures, promoting a safe working environment.

1997 – 1998 (Piping Engineer)

6.PT ASEANJET – SOUTH SUMATERA, INDONESIA

1995 – 1996 (Piping Engineer)

I declare that the details stated to be a true record of my experiences and qualification until now.

Yours Sincerely,



Ir. Yallbert Kudus, MMT, ACPE, IPM, CPS, MPr.